



Board of Trustees Budget, Finance, and Facilities Committee Meeting March 7, 2018

PRESENTED BY

Finance and Administration





ACTION ITEM: CASS Amendment #2 for Construction Manager

PRESENTED BY

Sameer Kapileshwari P.E., Associate Vice President for Facilities and Safety



CASS Amendment #2 for Construction Manager

- Amendment #2 will incorporate all civil related construction work
 outlined in the early civil design package issued by the project architect
 (JRA). The completion of this phase will be approximately June 2018.
- Recommendation: Authorize the President to execute Amendment #2 in the amount of \$2,170,395 to the existing agreement with Ajax, subject to the review and approval of the Office of the General Counsel. This cost is included in the total estimated project cost of \$40,728,149.

Construction Manager Contract	
Existing Construction Manager (CM) Contract Amount	\$1,585,964
ADD: CM Contract Amendment #2	\$2,170,395
CM Contract Amount to Date	\$3,756,359





ACTION ITEM: Campus Master Plan Update

PRESENTED BY

Sameer Kapileshwari P.E., Associate Vice President for Facilities and Safety

Master Plan Update

- The development of the FAMU Master Plan Update is a requirement pursuant to Subsection 1013.30 (9) F.S. The Final Master Plan and Supporting Inventory and Analysis documents are used to determine necessary facility requirements, building placement and proposed campus expansion to support the proposed student enrollment.
- The 2010-2020 FAMU Master Plan has been completed. As part of that update, all 18 master plan elements were included, and data were collected where available. Currently, the master plan is going through the five-year intermediate update.

We request approval to initiate the first of two public hearings and required notice announcing the 90-day review period by the Host Community (city of Tallahassee) and other State agencies as required by F.S. and Board of Trustees Policy Number 2005-07





To date, we have completed the following phases:

Phase I Evaluation

Phase II Inventory and Analysis

Phase III Conceptual Design

Phase IV Preliminary Master Plan (in conjunction with Steering

Committee)

Phase V Draft Final Master Plan

We have completed over 20 visioning sessions with stakeholders and stakeholder groups including academic, research, auxiliary, sustainability, student affairs, and also student government and alumni. Simultaneously, we are developing the programming worksheet and validating it against our proposed Capital Improvement Plan (CIP).



Master Plan Update

Tentative Schedule for Completion of Final Master Plan

March 2018

- Final Master Plan
 Presentation to Board of Trustees
- First Public Hearing
- Submit Draft Master Plan to Host Community + State agencies

September 2018

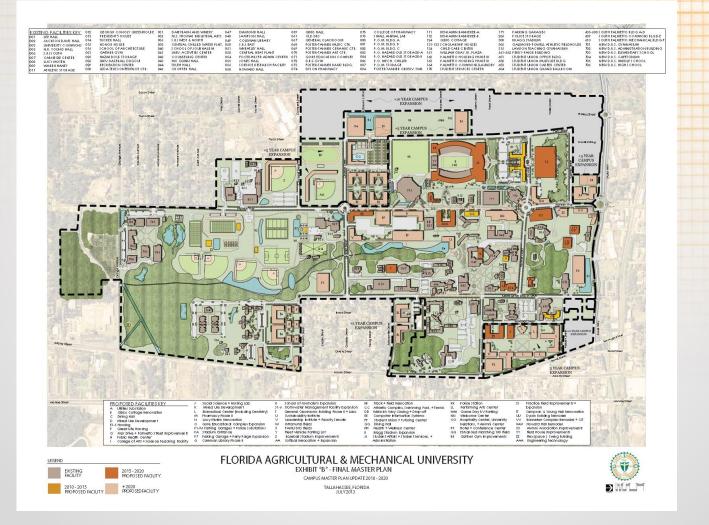
 Second Public Hearing / BOT Meeting to Adopt Campus Master Plan





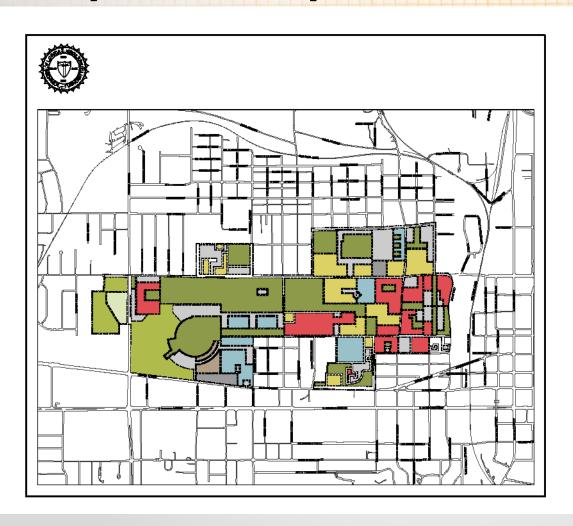
Master Plan Update

Adopted Campus Master Plan 2010 - 2020





Campus Master Plan Update 2015-2025 - Future Land Use









Campus Master Plan Update 2015-2025







FLORIDA AGRICULTURAL & MECHANICAL UNIVERSITY







ACTION ITEM: Housing Project Plan - Phase 1a

PRESENTED BY

Craig Talton, Facilities Planning and Construction



Housing Project Plan – Phase 1a

Rationale:

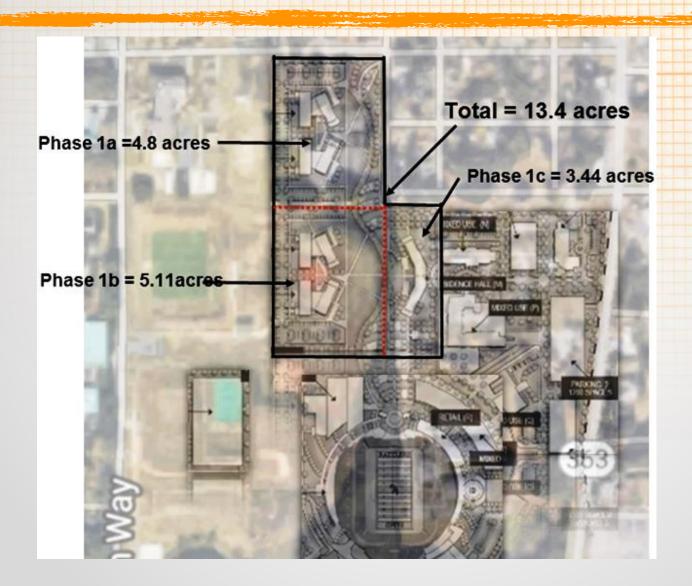
FAMU envisions a transformational development to serve as a catalyst project along the Monroe-Adams Corridor and the "main street" of campus to resolve critical housing issues, aesthetic concerns, and simultaneously create a viable marketplace that could promote the long-term sustainability of the University. Specifically, FAMU envisions that the Public-Private-Partnership (P3) opportunity will consist of three project phases focusing on housing, mixed use and retail, and an athletic facility.

Phase 1A: The initial 700-bed facility. This agenda item seeks approval of the pre-development agreement for preliminary site due diligence as outlined in the attachment.

Recommendation: Approval of the pre-development agreement subject to approval of the University Office of General Counsel.



Overview of FAMU's P3 Status – Student Housing Phase 1.A. Overview







Overview of FAMU's P3 Status – Project Milestone Summary Timeline

	Milestone	Start Date	Completion Date	
n ent	Preconstruction & Design Agreement	January	<mark>/ 2018</mark>	
Program velopme	Program established	January 2 nd , 2018	January 12 th , 2018	
Program Development	50% Schematic Design	January 29 th , 2018	March 2 nd , 2018	
<u> </u>	100% Schematic Design	March 5 th , 2018	April 13 th , 2018	
ŧ	50% Development Drawings	April 16 th , 2018	May 18 th , 2018	
Design relopme	50% DDs: FAMU Review	May 21 st , 2018	June 1 st , 2018	
Design Development	100% Development Drawings	May 21 st , 2018	July 6 th , 2018	
٥	100% DDs: FAMU Review	July 9 th , 2018	July 20 th , 2018	
	Construction Drawing Development Agreement	June 2	2018	
men	30% Construction Docs	July 23 rd , 2018	August 31 st , 2018	
dola	30% CDs: FAMU Review	September 3 rd , 2018	September 14 th , 2018	
Deve act)	60% Construction Docs	September 3 rd , 2018	October 12 th , 2018	
/ing	60% CDs: FAMU Review	October 15 th , 2018	October 26 th , 2018	
Draw Ire C	Permit Construction Docs	October 15 th , 2018	December 21st, 2018	
ion Drawing Dew (Future Contract)	Permit CDs: FAMU Review	December 24 th , 2018	January 4 th , 2019	
Construction Drawing Development (Future Contract)	Permit Submit for Review	January 7 th , 2019	April 5 th , 2019	
onst	Obtain Permit	March 1	st, 2019	
O	Issue Building Construction Drawings	March 15	th , 2019	
5 _	Full Construction Agreement	March	2019	
Construction (Future Contract)	Precast Manufacturing	April 5 th , 2019	August 2019	
onstructi (Future Contract)	Site Construction	April 8 th , 2019	June 2 nd , 2019	
3 -	Building Construction	June 3 rd , 2019	July 31 st , 2020	





Overview of FAMU's P3 Status – Conceptual Rendering #1



BUILDING PERSPECTIVE





FAMU STUDENT HOUSING

ORLANDO, FLORIDA 01-22-18





Overview of FAMU's P3 Status - Conceptual Rendering #2



BUILDING PERSPECTIVE



ORLANDO, FLORIDA 01-22-18









Overview of FAMU's P3 Status – Conceptual Rendering #3



BUILDING PERSPECTIVE







ORLANDO, FLORIDA 01-22-18







ACTION ITEM: Food Service Vendor Next Steps Recommendation

PRESENTED BY

Ms. Rebecca Brown, Assistant Vice President Auxiliary Services



Food Service Vendor Next Steps Recommendation

Rationale/Benefit:

Pursuant to Paragraph 3.1 of the Metz Culinary Management agreement, the President is seeking board approval to exercise an early renewal based on the items previously presented in March, 2017 and the following findings (as noted in the consultant's reports):

A market analysis of the 5-year contract extension shows a return of 38.0% of the program value. This is the highest return percentage of the benchmark institutions and higher than the industry's average of 22%-28%.

An equalized comparative analysis of the 5-year contract extension to contracts of three other State University Schools, revealed the following:

- The return per enrolled student: FAMU has the highest return amount of \$443.
- The return per undergraduate: FAMU has the highest return amount of \$548.
- The return as a percentage of revenue over the life of the contract: FAMU ranks 2nd with 38% behind the highest at 53.4%. Again, the industry norm ranges from 22%-28%.

The renewal will extend the agreement to June 30, 2024.

Recommendation:

It is recommended that the Board of Trustees authorize the President to execute the contract renewal for Metz Culinary Management.





ACTION ITEM: Amend FAMU Regulation;

10.106; Non-reappointment and Separation of Administrative &

Professional (A&P) Employees

PRESENTED BY

Ms. Joyce Ingram, Associate Vice President, Human Resources



Amend FAMU Regulation 10.106

Non-reappointment and Separation of Administrative & Professional (A&P) Employees

- Clarification of sixty (60) days' notice as provided in Regulation 10.106 (3), to reflect sixty (60) calendar days' notice.
- **Recommendation:** It is recommended that the Board of Trustees approve this amendment to the Regulation.





Financial Status Report

PRESENTED BY

Ms. Tiffany Holmes, Assistant Vice President/University Controller



Financial Summary (as of 12-31-17)

Revenues			
		YTD (A)	Year End est
Total Revenue	Budget	167,318,743	334,597,615
	Actual/ Forecast	141,524,730	302,387,353
		85%	90%
Operating Expenses			
Total Expenses	Budget	151,631,466	316,822,389
	Actual/ Forecast	137,747,122	288,368,359
		91%	91%
Revenues over Expenses	Budget	15,687,276	17,775,226
	Actual/ Forecast	3,777,608	14,018,993
	3	24%	79%
Other			
Sources (Uses) of Cash			
(CapEx & Debt Service)			
Net	Budget	(2,262,872)	(4,525,748)
	Actual/ Forecast	(1,283,876)	(4,677,824)
		57%	103%
Net Balance	Budget	13,424,404	13,249,478
	Actual/ Forecast	2,493,732	9,341,170
		19%	71%







Performance Funding (Preliminary Feedback)

PRESENTED BY

Dr. Maurice Edington, Vice President





Budget Strategies

(QEP, Law Enforcement/Safety and Mental Health Counselors)

PRESENTED BY

Dr. Maurice Edington, Vice President Dr. William Hudson, Vice President



Quality Enhancement Plan

Budget Strategy

- Positions
 - Redirect funds from existing vacant position to establish
 WAC Director position
 - Reassign existing administrative staff to the QEP



Mental Health Initiative

PRESENTED BY

William Hudson Jr., Ph.D. and Anika Fields, Ph.D., Director Division of Student Affairs

Florida Agricultural and Mechanical University

Board of Trustees Meeting

March 7, 2018

Proposed Mental Health



Plan

	Year 1	Year 2	Year 3	Year 4	Year 5	Total
Position Requests (Salary + Fringe)	2 licensed Psychologists (\$186,600)	1 LMHC or LCSW (\$72,050)	1 licensed Psychologist (\$91,700)	1 LMHC or LCSW (\$72,050)		\$422,400
Additional Requests (current price)	1 Color Copier (\$3,289)	2 laptops (\$1,400)	2 laptops (\$1,400)			\$6,089
	1 Laptop (\$700)					\$700
Additional Requests (current price) recurring	On-call telephonic services (\$16,500/yr + \$2,500 one time set-up)	On-call telephonic services (\$16,500/yr)	On-call telephonic services (\$16,500/yr)	On-call telephonic services (\$16,500/yr)	On-call telephonic services (\$16,500/yr)	\$85,000
	Interactive self- help program (\$5,500/year)	Interactive self-help program (\$5,500/yr)	Interactive self-help program (\$5,500/yr)	Interactive self-help program (\$5,500/yr)	Interactive self-help program (\$5,500/yr)	\$27,000
Total	\$215,089	\$95,450	\$115,100	\$94,050	\$22,000	\$541,689



Mental Health Initiative

	Year 1	Year 2	Year 3	TOTAL
Positions	1Licensed	1 Licensed	2 Licensed Mental	\$330,700
requested (Salary	Psychologists	Psychologist	health Counselors	
and Fringe)	(\$93,300)	(\$93,300)	or Licensed Clinical	
		2018/2019 Budget	Social Workers	
	Funded Vacant	Request (BR)	(\$144,100)	
	Line		2019/2020 BR	
Additional	1 golon gonion	2 Lantona	1 Lanton	¢6 700
	1 color copier	2 Laptops	1 Laptop	\$6,789
Requests	(\$3,289)	(\$1,400)	(\$700)	
Non-recurring	2 Laptops			
	(\$1,400)		_ , , , ,	
	Funded Student	Funded Student	Funded Student	
	Affairs	Affairs	Affairs	
Additional request	On-call Telephonic	Interactive Self-Help	Interactive Self-Help	\$63,000
Recurring	Services	Program	Program	
	(\$16,500 + 2,500	(\$5,500)	(\$5,500)	
	one-time set-up)	On-call Telephonic	On-call Telephonic	
	Funded Student	Services	Services	
	Health	\$16,500	\$16,500	
		2018/2019 BR	2019/2020 BR	
TOTAL	\$116,989	\$116,700	\$166,800	\$400,489





Campus Safety Initiative

PRESENTED BY

William Hudson Jr., Ph.D. and Chief Terrance Calloway Division of Student Affairs

Florida Agricultural and Mechanical University
Board of Trustees Meeting

March 7, 2018



Proposed Security Enhancement Plan

	Year 1 2018/2019	Year 2 2019/2020	Year 3 2020/2021	Year 4 2021/2022	Year 5 2022/2023	Total
Radios	\$500,000	NA	NA	NA	NA	\$500,000
Desktop Computers	\$50,000	\$10,000	\$10,000	\$10,000	\$10,000	\$90,000
Cameras/Electronic Entry and Exit Reinforcements	\$500,000	\$400,000	\$300,000	\$200,000	\$100,000	\$1,500,000
Firearms	\$50,000		NA	NA	NA	\$50,000
Body Armor/Equipment	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Lighting	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Perimeter Gates	\$150,000	\$150,000	\$50,000	\$35,000	\$25,000	\$410,000
Total	\$1,310,000	\$620,000	\$420,000	\$305,000	\$195,000	\$2,850,000



Campus Safety Initiative

	Year 1	Year 2	Year 3
Positions Requests (Salary and Fringe)	2 Certified Police Officers (\$105,000)	2 Certified Police Officers (\$105,000)	2 Certified Police Officers (\$105,000)
	1 Certified Dispatcher (\$45,000)	1 Certified Dispatcher (\$45,000)	1 Certified Dispatcher (\$45,000)
	*Funded through vacant lines	*Funded through vacant lines	*Funded through budget request allocation
Additional Requests Non-recurring	5 Tasers (\$4,750)	5 Tasers (\$4,750)	5 Tasers (\$4,750)
	5 Laptops (\$7,500)	5 Laptops (\$7,500)	5 Laptops (\$7,500)
	*Funded through auxiliary account (parking services)	*Funded through auxiliary account (parking services)	*Funded through auxiliary account (parking services)
Additional Requests Recurring-	Software through SmartCop (\$50,000 for year 1)	Software through SmartCop (\$50,000 for year 2)	Software through SmartCop (\$50,000 for year 3)
Annually for 3 Years	Radio System and radios (\$33,333 for year 1)	Radio System and radios (\$33,333 for year 2)	Radio System and radios (\$33,333 for year 3)
	*Funded through auxiliary account (parking services)	*Funded through auxiliary account (parking services)	*Funded through auxiliary account (parking services)
Total	\$245,583.00	\$245,583.00	\$245,583.00





Legislative Update (Financial Items)

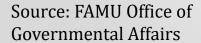
PRESENTED BY

Ms. Barbara Cohen-Pippin, Governmental Relations



FAMU's 2018-2019 Legislative Funding Priorities

Projects	Request
Center for Access and Student Success (CASS)	\$21.4M
Construct new building to consolidate student services	V 22
General Operational Enhancements (Enhancing	\$14.8M
Pathways to Degree Attainment)	
Fund new faculty, strengthen academic programs to	
increase degree production and provide advising and other	
support services to improve student success	4
General Operational Enhancements	\$7.5M
(Technology –Focused Learning)	
Accommodate complex scheduling needs of working	
students	4
Agricultural Research, Education and Training	\$1.2M
in Support of Florida's Agricultural Industry	
Enhance agricultural and natural research in support of	
Florida's agricultural industry	
Integrated Advanced for the FAMU-FSU Joint	\$6.1M
College of Engineering	
Align FAMU faculty salaries with FSU faculty salaries in the	
joint College of Engineering (the accrediting body [ABET]	
has stressed the need to address the inequity)	
Infrastructure and Central Plant Improvements	\$4.8M
Modernize the existing facility to accommodate science,	
technology and math education	
FAMU-FSU College of Engineering	\$10.7M
Funding will used for the FAMU-FSU College of Engineering	
to undertake planning and design for Building C and to	
complete repairs/remodels in Building A&B	
Classroom Technology/Distance Learning	\$15.2M
Accommodate complex scheduling needs of working	
students	







Legislative Update - Financial

STATE UNIVERSITY SYSTEM OF FLORIDA 2018-2019 Fixed Capital Outlay Budget Comparison as of February 8, 2018

Univ	Project Name	Prior State Funding	Board Request (2018-19)	Governor's Budget	House Budget	Senate SB 2500
UF	Data Science and Information Technology Building		\$27,500,000		\$25,000,000	\$25,000,000
OF	Music Building Remodeling & Addition	\$5,900,000	\$7,400,000			\$5,900,000
	Earth Ocean Atmospheric Sciences Building (Phase I)	\$56,890,737	\$12,959,263			\$12,959,263
FSU	Interdisciplinary Research Commercialization Bldg (IRCB)	\$6,774,101	\$27,000,000			\$9,500,000
130	STEM Teaching Lab	\$4,233,813	\$6,766,187			\$8,000,000
	College of Business	\$5,000,000	\$10,000,000			\$8,500,000
FAMU	FAMU Infrastructure Central Plant Improvements		\$4,850,000			\$4,850,000
FAIVIO	Student Affairs Building (CASS)	\$16,155,000	\$5,000,000			
USF	Morsani College of Medicine	\$90,893,118	\$12,555,000			\$8,700,000
USF	Interdisciplinary Science - Research Lab Built Out	\$74,732,583	\$9,031,204			
FAU	Jupiter STEM/Life Sciences Building	\$12,881,247	\$17,000,000			\$10,000,000
UWF	Central Utility Plant Switchgear Replacement		\$3,200,000			\$3,200,000
UCF	Engineering Building I Renovation	\$3,620,723	\$17,700,000			
FIU	Engineering Building Phase I & II	\$10,000,000				\$12,432,000
UNF	Lassiter Hall Renovations		\$4,000,000			\$4,000,000
FGCU	Integrated Watershed and Coastal Studies	\$16,553,504	\$2,990,967			\$13,000,000
NCF	Multi-Purpose Building		\$6,000,000			\$4,000,000
FPU	Applied Research Center	\$5,000,000	\$26,700,000			\$5,000,000
SUS Projects	Utility Infrastructure Maintenance and Repairs		\$27,500,000			\$10,000,000
Total SUS	Total SUS PECO (Named Projects)	\$308,634,826	\$228,152,621	\$34,397,988	\$25,000,000	\$145,041,263
	Renovation/Remodeling/Repair Request from PECO	\$45,562,241	\$48,629,307	\$50,000,000	\$47,182,459	\$48,629,307
	Requests from CITF	\$45,000,000	\$40,000,000	\$40,000,000		\$40,000,000
	Total SUS PECO (Named Projects) *	\$146,079,467	\$228,152,621	\$34,397,988		\$145,041,263
	University Lab Schools	\$13,254,897		\$6,194,326		\$6,194,326
	Florida State Lab School-Hurricane Special Needs Shelters					\$3,000,000
	A.D. Henderson University School & FAU High*			\$7,875,000		
	Total Fixed Capital Outlay Appropriations	\$249,896,605	\$316,781,928	\$138,467 <u>,</u> 314	\$118,376,785	\$242,864,896

^{*} The Governor's recommendation requires a dollar for dollar match of private funds.





Legislative Update - Financial

State University System of Florida
Education and General
2018-2019 Executive Summary, Universities and Special Units
February 7, 2018

	Board Request	Governor's Recommendation	House Bill 5001	Senate Bill 2500
2018-2019 Budget Issues:				
System Initiatives				
Plant, Operations, and Maintenance for New Facilities	\$17,892,795	5	\$14,276,000	
State Fire Marshal Inspections	\$2,271,648	3		
Innovative and Online Education Initiatives	\$2,113,160)		
Strategic Cluster Hires - Research	\$40,000,000)		
Nursing Faculty Recruitment and Retention Program/Health	\$7,500,000)		
World Class Scholars				\$20,000,000
Professional and Graduate Degree Excellence Program				\$10,000,000
Startup/Enhancement Grants - University Programs of Excellence				\$13,800,000
University Initiatives				
FAMU - Agriculture Research, Education, and Training (HB 2801)			\$1,204,873	
FAMU - Operational Support				\$6,000,000

Yellow shading are changes from the original chair recommendation.

Additional Line Items

Note: Select information was extracted from the actual document







Cost Savings (Quarterly Update)

PRESENTED BY

Dr. Wanda Ford, Interim Vice President Finance and Administration/CFO



Cost Savings - Central Strategies

Status of major areas to realize savings:

Strategy	Approx. Savings						
Currently in progress for this year:							
 Procurement from shared SUS & consortium agreements (January – February 13, 2018) 	\$644,495*						
Bulk purchases for IT/equipment (October – January 2018)	\$70,642*						
Virtual Payable Process	\$75,000**						
Strategy	Estimated Implementation						
Currently under review:							
Expense reductions- February thru June	\$2m**						
Purchase/Implementation of Travel Management Software	TBD						
 Purchase/Implementation of Travel Management Software Shared Services Initiatives 	TBD TBD						

Legend: * Cost Savings ** Cost Avoidance



Project Updates

PRESENTED BY

Sameer Kapileshwari P.E., Associate Vice President for Facilities Craig Talton, Director – Facilities Planning and Construction Dr. Jennifer Wilder, Director, University Housing



Center for Access and Student Success (CASS)

Key Project Milestones and Next Steps:

Milestone

- Final Construction Docs Bids
- Foundation Work Begins
- Steel Erection Begins
- Construction Funding (Balance)
 Needed
- Substantial Completion
- Final Completion

Timeline

- March 1, 2018
- March 31, 2018
- April 25, 2018
- July 1, 2018
- June 20, 2019
- July 20, 2019





Center for Access and Student Success (CASS)

Background:

The FAMU Center for Access and Student Success (CASS) is designed to be a multipurpose building serving as a one-stop shop for programs like recruitment, admissions, financial aid and enrollment management. This building will also house registrar, scholarship office, counselling services and the Center for Disability Access and Resources.







Center for Access and Student Success (CASS)

Current Status:

- Construction fence has been installed and the site taken over by the Ajax construction team
- Owner direct purchase items have been ordered
- Construction meetings are held every other week starting with Tuesday January 22, 2018
- Ajax issued the advertisement for the Civil Early Bid Package and have received bids on January 30, 2018
- The job trailer was delivered on February 12, 2018. The chilled water piping was delivered on February 19, 2018
- Ajax performed plan review of the 100 % set and shared comments with JRA.
- Ajax notified FAMU and JRA that they advertised the Full project on January 22nd, 2018 to fulfill 30 day advertising requirements. Tentative bid date February 27th





University Construction (at-a-glance)

Signage and Security















Housing Facilities Update

Dr. Jennifer Wilder

Preliminary Assessment* of University Housing Facility Needs

	Building Repair Needs*	sqq!9	Paddyfote	Palmetto North	Palmetto South	Palmetto Phase III	Sampson	Truth	Villages	Young
Complete	Insulate Pumps in Mechanical Rooms		Χ							
Complete	Install New Mirrors			Χ						
Complete	Paint Hallways					Χ	Χ			Χ
Complete	Repair Air Handler Units				Χ					
Complete	Replace Roof	Χ								

^{*} NOTE: These repairs were identified from a preliminary internal assessment. An extensive professional assessment of the University Housing Facilities has been conducted by an external professional vendor and final reports will be submitted. A comprehensive review of the reports by the University Housing Team will commence once all final reports have been submitted. The University Housing Strategic Plan will be finalized (Anticipated Completion: Fall 2018)





Housing Facilities Action Items

Rev. 2-14-18

Dr. Jennifer Wilder

ACTION ITEMS	ESTIMATED TIMELINE	STATUS (a/o 2-14-18)	RESPONSIBLE PARTY
Initiate Quarterly Housing Team Meetings	Fall 2017	Completed	VP Hudson
Explore Relocation of Housing Office	Fall 2017	Provisions have been made to move the housing office to the new CASS building	AVP Kapileshwari / VP Hudson
Track Repair Costs by Building	Monthly	Tracking occurs monthly	Director Wilder
Monitor Debt-Coverage Ratio	Per semester	Hired Financial Advisor to help with housing system finances and	AVP Holmes
Monitor Enrollment/Retention	Per semester	Tracking occurs on an on-going basis	VP Hudson
Survey Students for Continuous Improvement	Per semester	Completed for Fall 2017, planned for Spring 2018	Director Wilder
Professional Housing Facility Assessment	Spring 2018	Completed December 2017 Awaiting Final Reports	AVP Kapileshwari / Director Wilder
Technology Implementation: New Housing Assignment System	Spring 2018	In process	Director Wilder
Fundraising Strategy Launch	Spring 2018	Engage newly appointed Interim VP	VP Friday-Stroud
Transition of Housing Maintenance	Summer 2018	Initial meeting was conducted with POM, Budget Officer, Controller, and VPs Ford and Hudson. Financial needs have been shared.	VP Ford / VP Hudson
Comprehensive Plan for	Summer 2018	The University Housing Team will	Ti Tora, Ti Tiaassii
Repairs/Renovations (based on Professional Housing Facility Assessment)	Fall 2018	review the final Housing Facility	AVP Kapileshwari / Director Wilder
P3 Construction Completion	Fall 2020	Phase 1A – 700 beds is tentatively scheduled for Fall 2020 completion	VP Ford/VP Hudson







Athletic Taskforce (Implementation and Oversight)

PRESENTED BY

Dr. Wanda Ford, Interim Vice President Finance and Administration/CFO



Athletics Plan of Action

Plan of Action



Garner Additional Revenue

- Student fees (increase in enrollment)
- Investing in Champions
- Advertising Sales
- In-kind Donations
- Additional Fundraisers

Tighten Internal Controls

- De-activate P-cards
- Train Athletic Staff
- Establish Oversight Committee
- Develop Strategic Plan
- Top-Down Accountability



Plan of Action

Actions Implemented



Additional Revenue

- Student fees (9,600 students vs. 9,900 students)
- In-kind Donations

Internal Controls

- De-activated P-cards
- Established the Athletics Oversight Taskforce
 - Athletic Director
 - Interim VP/CFO
 - Interim VP for Advancement
 - VP for Strategic Planning, Analysis & Institutional Effectiveness
 - Assistant VP/Controller
 - Assist VP for Fiscal Mgt.
 - Director , University Budgets
 - University Compliance Officer

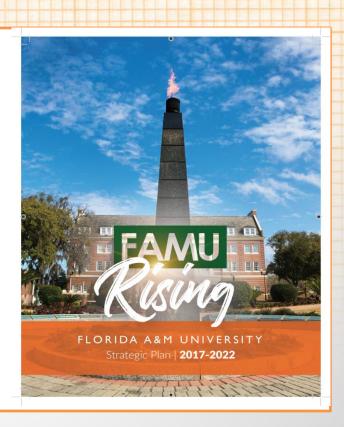




Athletics Oversight Taskforce

Purpose

- Develop Athletic Strategic Plan
 - Finances
 - Personnel
 - Event Planning
 - Compliance
 - Fundraising
 - Internal Controls





Athletics Oversight Taskforce

Purpose/Goals

- Financial Oversight
- Compliance Monitoring
- Contract Review







Succession Planning - Update

PRESENTED BY

Ms. Joyce Ingram, Associate Vice President/Chief HR and Diversity Officer



Succession Planning Update

Charge from Board of Trustees - November 2017

Expedite Succession Planning

What we said we would do.....Expedite

- Implemented a comprehensive Career Development and Talent Review Process for all full-time employees within Human Resources (Pilot Completed December 2017)
- Career Development Human Resources
 - Identified key/critical positions Aligned to University's Strategic Plan
 - Developed competencies and conducted skills assessment, identifying strengths and opportunities for improvement
 - Determined areas for development for each team member
 - Identified activities/experiences necessary for development
 - Developed Individual Development Plans (IDP) for implementation/monitoring



Succession Planning Update

- Conducted Talent Review Human Resources
 - Reviewed IDPs for each employee
 - Assessed career aspirations against potential
 - Completed succession planning/replacement planning at the Director level through Assistant/Associate Vice President level
- Developed Training Guide and supporting materials for the Career Review and Talent Review process

Next Steps

- No additional pilots
- Education and Training Divisions
- Career Development and Talent Reviews Divisions
- Succession and Replacement Planning by Divisions recommended at the Assistant Vice President through Vice President levels





Questions?